

## **VNV** Global

Investor update Q1 2024



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## **Network Effects**

Product or Service Improves with Every New User

## Permanent Capital

Avito Investment Held for 12 Years, Yielding a 37% IRR

## High Risk / Reward

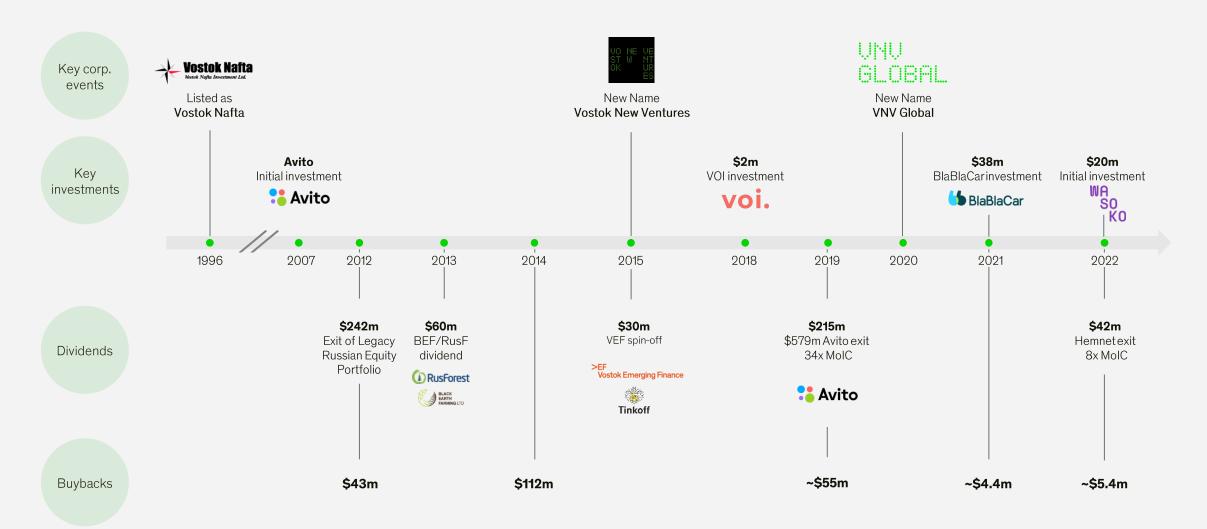
Investing in Businesses with Significant Return Profiles



Global Network Effect Investor

# VNV has long history of investing in non-listed, fast growing companies with great risk/reward characteristics





## Strong and experienced team behind VNV Global



#### Investment and Operations Team



Per Brilioth

CEO, Board Member ~25 Years Active Investor



Dennis Mohammad

IM







Alexander Trofimov

IM







Björn von Sivers

CFO







Elise Kielos

General Counsel





#### **Board of Directors**



Tom Dinkelspiel

Chairman



Kelly Merryman Hoogstraten

**Board Member** 



Keith Richman

**Board Member** 



Ylva Lindquist

**Board Member** 



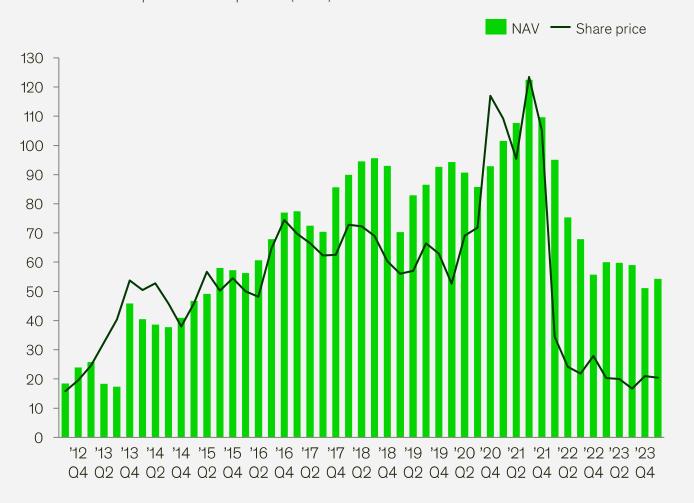
Josh Blachman

**Board Member** 

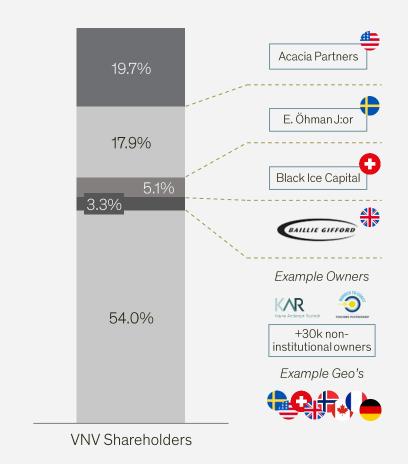
## VNV trading on NASDAQ Stockholm under ticker STO:VNV



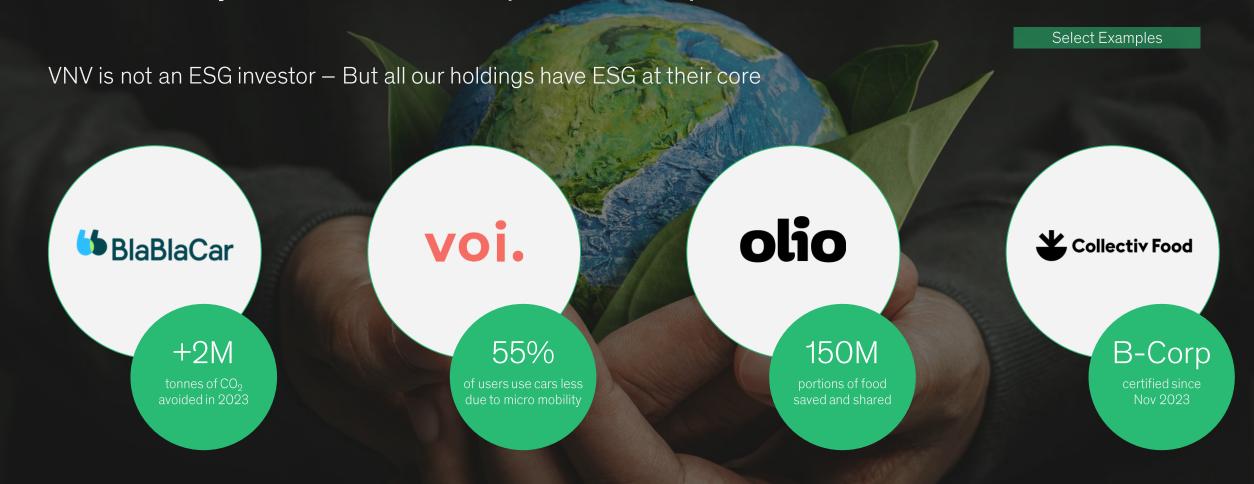
NAV and share price development (SEK)



VNV ownership structure, top owners



## Sustainability is at the core of our portfolio companies



100% of the VNV Global investment portfolio mapped at least one United Nation Sustainable Development Goal in 2023



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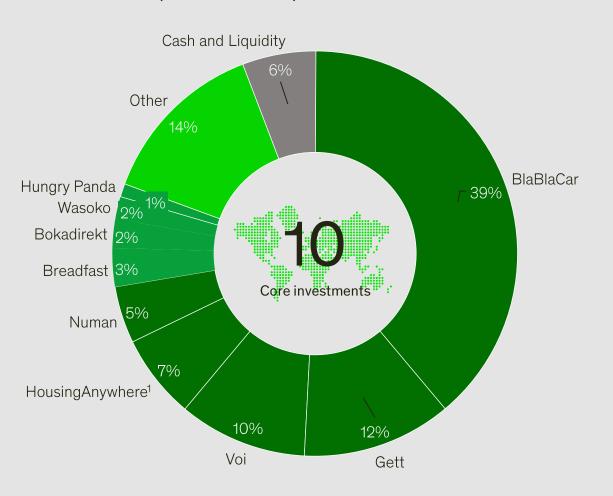
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## Strong porfolio with great momentum

#### UNU

#### +70% of portfolio in top 5 assets



#1 inter-city travel platform with +100 million members worldwide

Gett.

Leading ride hailing in Israel with additional black cab ops in UK and a global B2B mobility business

#1 in market share with +27% of tendered market share in core Europe

Leading medium- to long-term housing rental platform

#1UK Male health DTC app

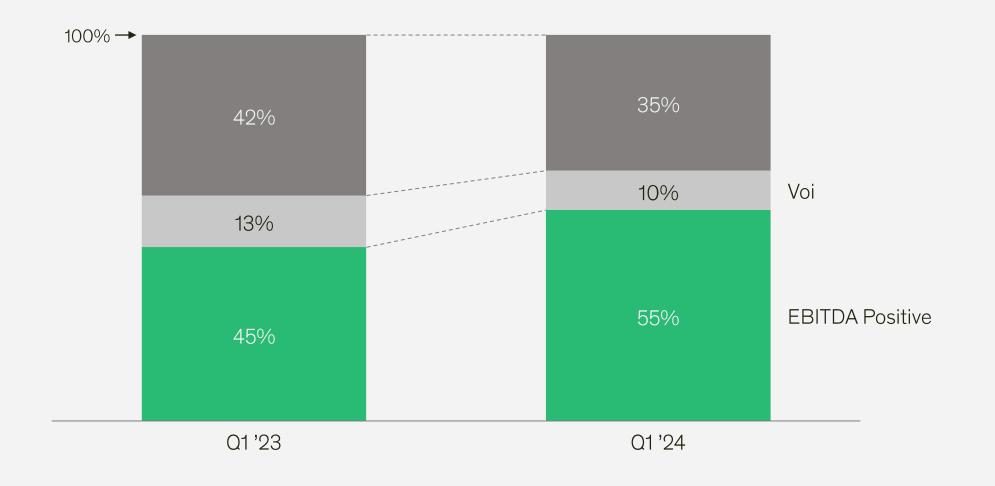
**n**man

## Increasing share of Investment Portfolio in EBITDA positive territory



Unaudited numbers

Share of Investment Portfolio Value in EBITDA Positive territory

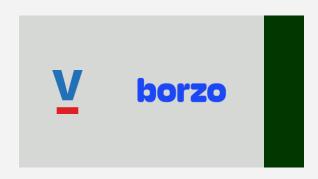


## The 'Avito's of tomorrow' are already in our existing portfolio

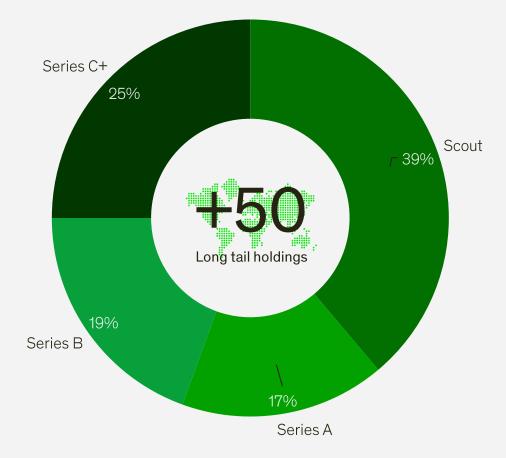


USD 136 mln or SEK ~8 per share in holdings below top 10 single holdings

Select portfolio companies by stage







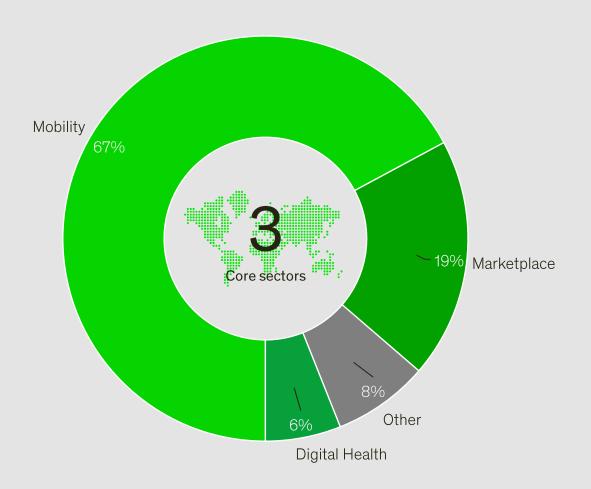




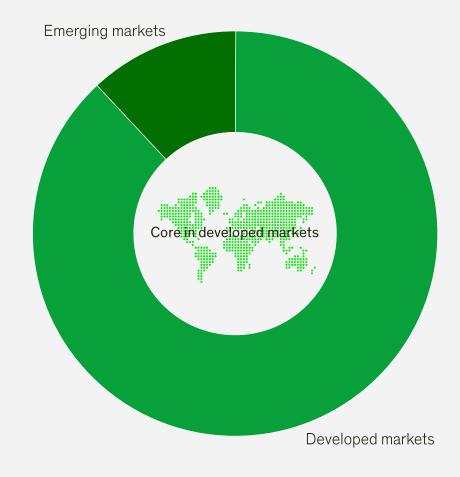
## Portfolio overview by sector and geo

#### UNU

#### Mobility largest sector exposure



#### Vast majority of portfolio developed markets





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## BlaBlaCar | World's leading community-based travel app



#### BlaBlaCar at a glance



World's leading community-based travel app combining a global carpooling network, with a growing bus and impending train offering

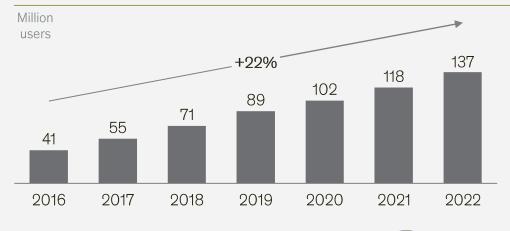


Closed '23 with EUR 253 mln in revenues (+29% YoY), been profitable for the last 24 months



Recently announced a EUR 100 mln financing through a revolving credit facility to fund growth and M&A

#### Development of user base











# Gett | Ride hailing company in Israel with add'l black cab operations in UK and a global B2B mobility software



#### Gett at a glance



Ride hailing company in Israel with add'l black cab operations in UK and a global B2B mobility software



The company is focused on profitability and has been EBITDA positive since Q3 2022.



Gett delivered a strong performance during 1024. Volumes in Israel have rebounded to 95% of prewar levels and the recently launched airport service at Ben Gurion airport is ramping up at pace.

#### Gett core business lines



Gett Israel | Ride hailing in Israel

Gett UK | B2C Black Cab hailing





Travel mgmt. | Best in class global B2B ground transport aggregator

\$112m Invested

**\$93m**Mar 2024 NAV

43.4% VNV ownership

11.9% VNV portfolio weight



## Voi | Leading European micro-mobility operator, present in 100+ EU cities



#### Voi at a glance



European micro mobility operator, seeded by VNV



Over the past two years, revenue has grown by nearly 50%, gross profit has more than doubled, and overhead costs have been reduced by almost 50%



In Q1 24, Voi announced it had closed a new funding round of USD 25 mln, VNV participated with USD 5 mln and converted its previously held CLN to equity



Won additional tenders in Oslo, Odense, Bergen, Kristiansand, Turin and Siegburg in Q1 2024

#### Voi overview



#### Protected Market Share<sup>1</sup>







## HousingAnywhere | Rental platform for international professionals and students



#### HousingAnywhere at a glance



Global housing platform for students and expats



More than 10 million users search for rooms and Apartments on HousingAnywhere

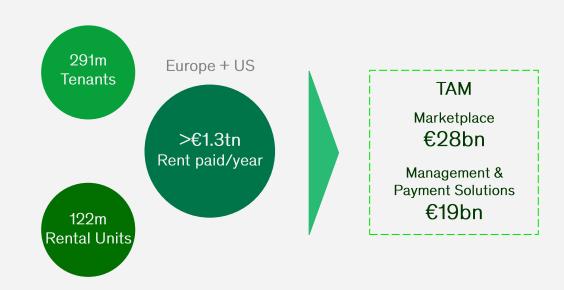


In Q4 2023, received a medium-term venture debt financing of EUR 8 mln from BNP Paribas



The company recently initiated a cost reduction effort to accelerate its path to profitability, while continuing to deliver double digit growth

#### Market Opportunity





## NoTraffic | Autonomous traffic management platform



#### Description

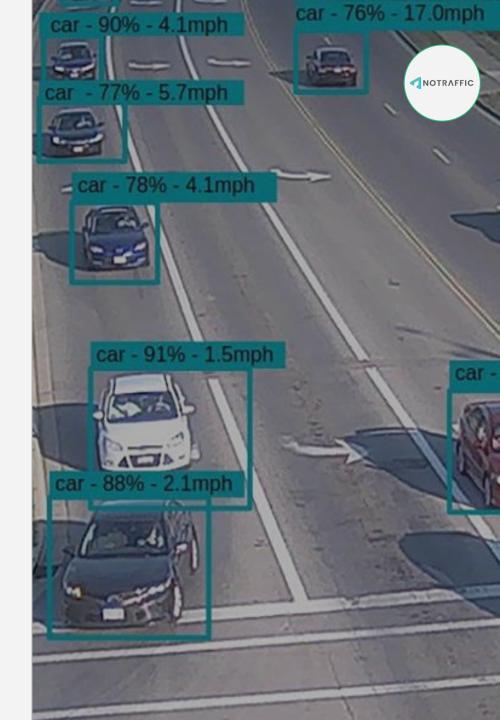
NoTraffic digitizes road infrastructure management, allowing cities to manage their entire grid in more efficient ways. Offering includes urban services, automotive (built-in V2X communication), route planning and insurance

#### Thesis

Road infrastructure management will need to become more sophisticated as traffic congestion increases and vehicles themselves become more sophisticated (allowing for communication and synchronization between the grid and vehicles)

#### Business model and TAM

Attractive contracts with governments. In the long run a service that will be difficult to churn from



### Celus | Automating electronics design processes



#### Description

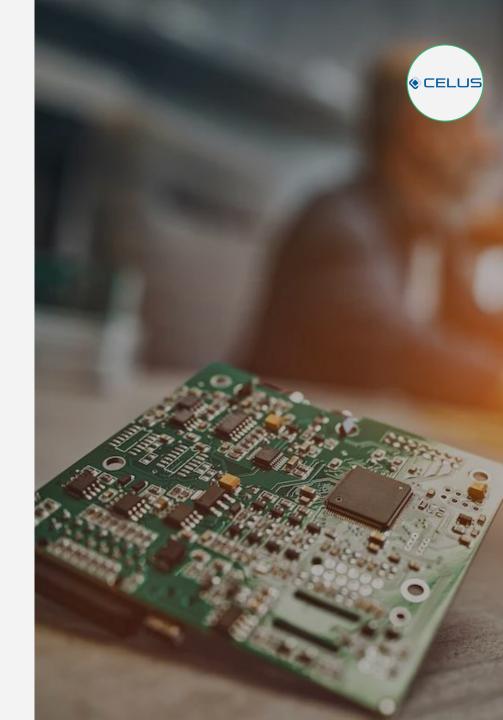
Celus has created the first fully automated end to end electronics engineering solution where electronics engineers can efficiently develop circuits and source components that they need

#### Thesis

Vision to bring mechanical engineering to the standard of software development. Today mechanical engineering is very cumbersome, slow and untouched by technology

#### Business model and TAM

Combined SaaS and marketplace model, creating an opportunity to both have steady and attractive revenue streams with potential to take a cut on underlying GMV of electronic components. Celus targets the components market, which is worth €1.2trillion





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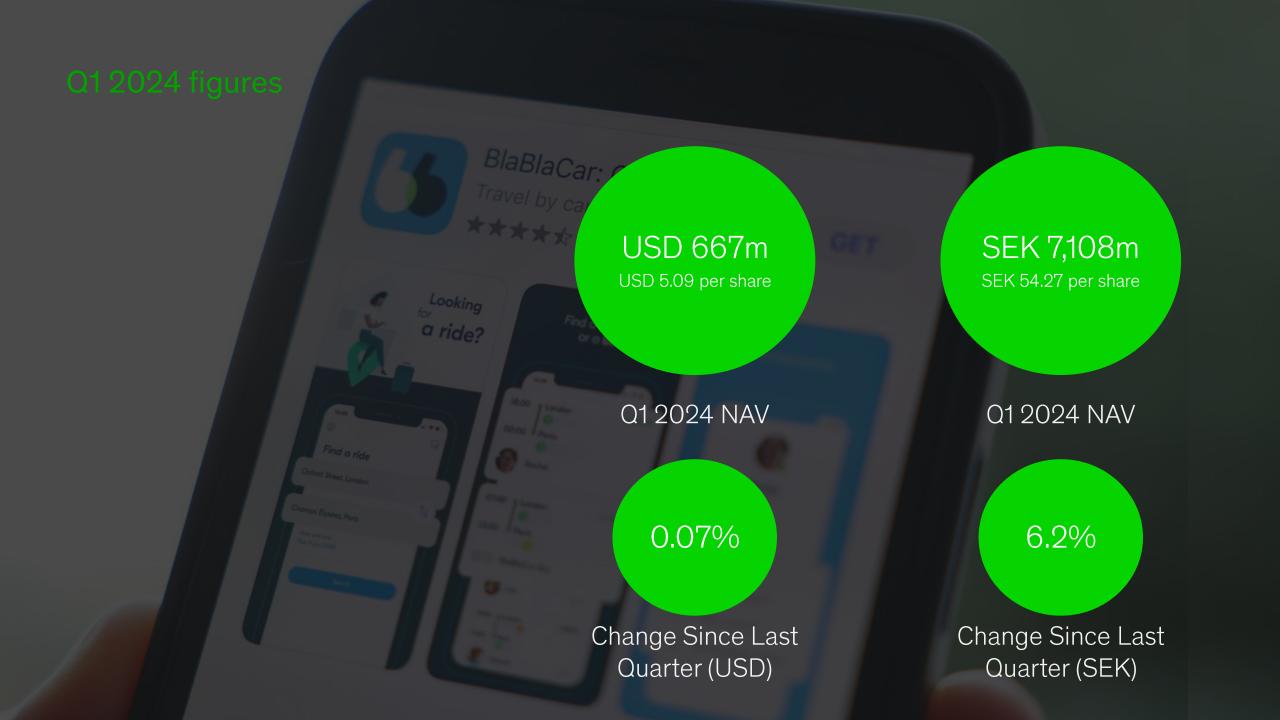
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## Net Asset Value per share at ~54 SEK as per Q1 2024



### NAV breakdown, March 31 2024

Туре	Fair value, \$m	Per share, \$	Per share, SEK*	% weight of NAV
Investments	734.8 Cash & cash & including liquat ~ USD 4	equivalents 5.6	59.8	110%
Cash & cash equivalents	45.9	0.4	3.7	7%
Total investment portfolio	780.7	6.0	63.5	117%
Borrowings	-109.9	-0.8	-8.9	-16%
Other net liabilities	-4.1	0.0	-0.3	-1%
Net Asset Value	666.7	5.09	54.27	100%
Share price (Q1 2024 Closing)			20.4	
Discount			62%	

## Net Asset Value as per Q1 2024



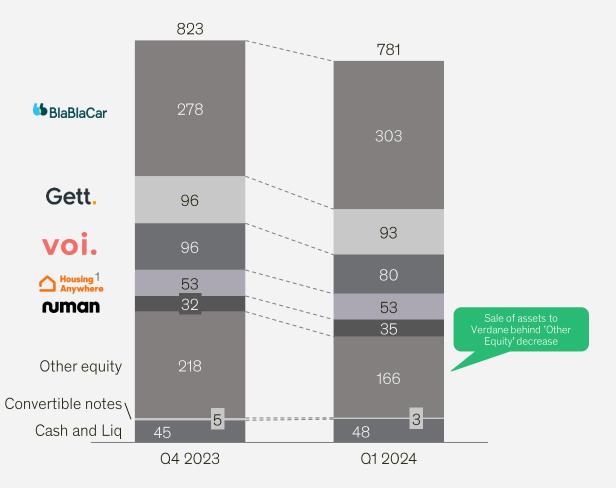
Company	Fair value \$k, Mar 31, 2024	Investments / Disposals	Fair value change, \$k	Fair value change %	Fair value \$k, Dec 31, 2023	Portfolio weight %
BlaBlaCar	302,962	-	25,372	9%	277,591	38.8%
Gett	93,252	-	-3,061	-3%	96,313	11.9%
Voi	80,036	24,185	-21,498	-21%	77,348	10.3%
HousingAnywhere	52,608	-	-147	0%	52,755	6.7%
Numan	35,488	-	3,113	10%	32,375	4.5%
Breadfast	23,973	-	876	4%	23,097	3.1%
Other scout investments	21,436	-	462	2%	20,974	2.7%
Bokadirekt	18,049	-	-969	-5%	19,017	2.3%
Wasoko	13,892	-	2,967	27%	10,926	1.8%
Hungry Panda	8,246	-	32	0%	8,215	1.1%
Other equity investments	79,963	-45,118	-10,326	-41%	135,407	10.2%
Convertible Notes	2,937	-21,185	775	-87%	23,347	0.4%
Liquidity management	1,997				2,973	0.3%
Investment portfolio	734,839	-42,118	-2,405		780,337	94.1%
Cash and cash equivalents	45,856				42,492	5.9%
Total investment portfolio	780,695				822,829	100%
Borrowings	-109,857				-152,118	
Other net receivables/liabilities	-4,093				-4,422	
Total NAV	666,745				666,289	
No. of shares	130,978,236				130,978,236	
NAV/share, USD	5.091				5.087	
147.147.311(116, 000)	3.031				3.007	
FX, SEK/USD	10.66				10.04	
Total NAV, SEK k	7,107,780				6,690,598	

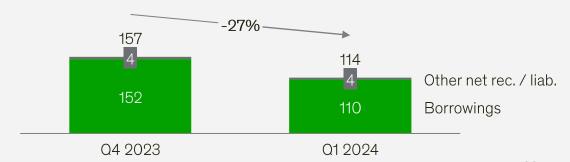
## Net debt position at USD ~64 mln in Q1'24, down from USD 110 mln in Q4'23



Investment portfolio and cash overview, USDm

Borrowings & other net liabilities, USDm







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## In Q1 announced portfolio exit to growth equity group Verdane



Exit of four portfolio companies...

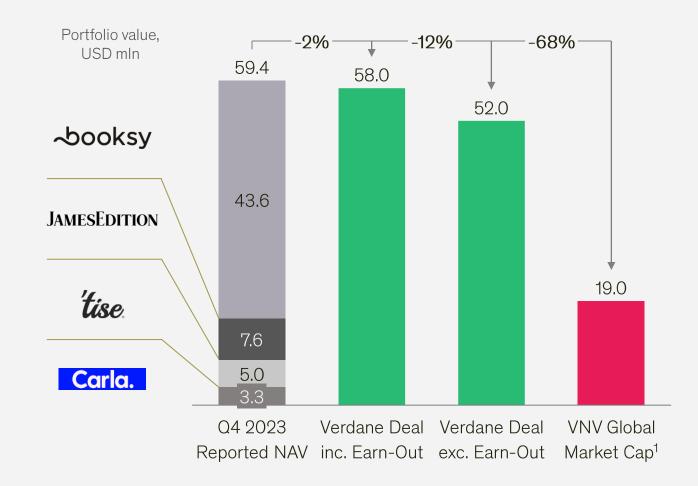
In Q1 announced exit of investments in Booksy, James Edition, Carla and Tise to growth equity group Verdane

The total consideration for the sale is an amount up to USD 58 mln of which USD 52 mln is paid at closing and up to USD 6 mln is potentially paid through an 'earn-out' structure

The USD 58 mln consideration reflects a 2.4% discount to the valuation of the divested companies in VNV Global's Q4 2023 NAV, excluding the 'earn-out' the sale reflects a 12.5% discount

During the quarter, the portfolio transaction partially closed and VNV Global sold its shares in Booksy, James Edition and Carla

#### ...at valuations close to VNV reported NAV



## Key News Q1 '24 | Improved Net Debt position in Q1

- Repurchased the '25 bond in an aggregate nominal amount of SEK 350 mln
  - For the '25 bond, VNV did an organized buy back during Q1 2024 where we repurchased SEK 334 mln at 99.0% (a 6.35% YTM)
  - Current net debt position of some USD 64 mln, down from USD 110 mln at year end 2023



- Voi completed USD 25 mln funding round to take them to profitability
  - VNV Global participated in the round, investing an additional USD 5 mln in Voi and converted its existing convertible loan note investment from 2021 of approx USD 18.7 mln to equity as part of the transaction
  - Over the past two years, revenue has grown by nearly 50%, gross profit has more than doubled, and overhead costs have been reduced by almost 50%

## Gett.

- Gett delivered strong performance during Q1 2024
  - Volumes in Israel have rebounded to 95% of pre-war levels and the recently launched airport service at Ben Gurion airport is ramping up at pace



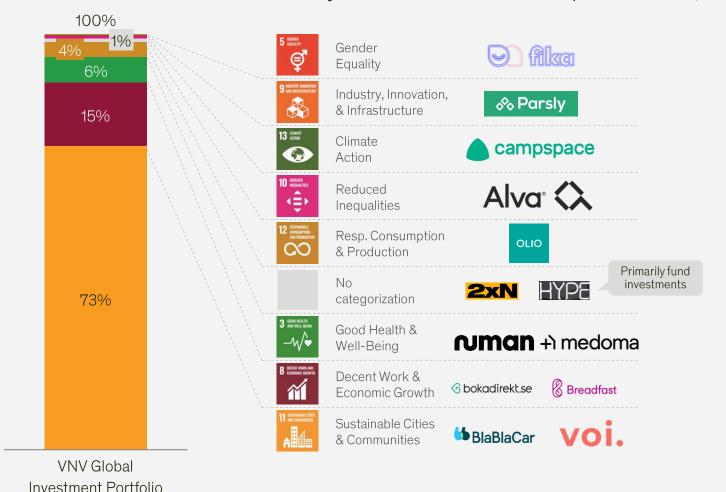
- BlaBlaCar announced a EUR 100 mln financing after the close of Q1 2024
  - Secured a revolving credit facility to support growth including M&A where the company is currently exploring several opportunities
  - Closed 2023 with EUR 253 mln in revenues (+29% YoY) and that it has been profitable for the last 24 months



## Sustainability is deeply integrated into the business models of portfolio co's



VNV Global Investment Portfolio by UN Sustainable Development Goal (SDG)



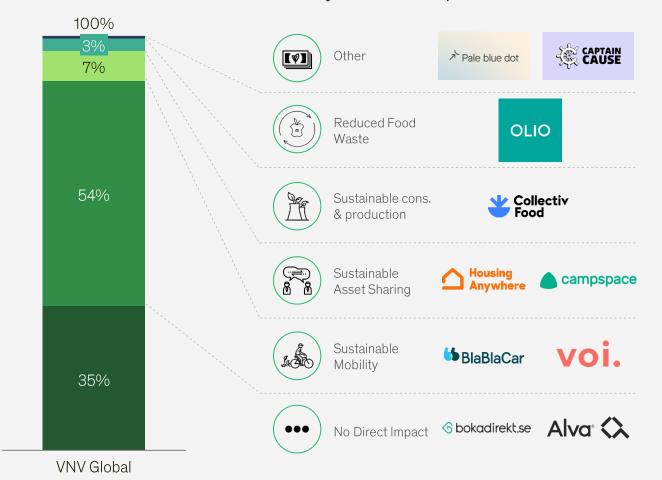


## Climate deep dive | Large share of portfolio with clear positive climate impact



#### VNV Global Investment Portfolio by Climate Impact

Investment Portfolio





## Circular economies in VNV Global portfolio



#### Marketplaces enable circular economies

Reduce / Re-use / Recycle				
CO <sub>2</sub>	BlaBlaCar Voi.			
Textile	<b>'tise</b> .			
Plastics	C <sub>2</sub> cirplus			
Food	OLIO Collectiv Food			
Goods	السوقالمنتوح opensoog			
Tourism	campspace			

#### VNV Global portfolio case studies



BlaBlaCaris the world's leading community-based travel network enabling over 130 million members to share a ride across 22 markets. In 2023, the BlaBlaCar community saved +2 million tons of CO2, equivalent to more than Paris road traffic emissions in one year.



Campspace is a marketplace for overnight stays in nature, close to home. After transport, accommodation is the 2nd largest driver in tourism's carbon footprint. Campspace benefits include reducing km's traveled, making use of private property, and stimulating local economies.



Cirplus is a global B2B marketplace for circular plastics. By lowering the transaction costs for recyclates over virgin plastic, Cirplus catalyzes the shift towards a fully circular plastic economy — a world where no more waste ends in the environment.



Tise is a marketplace for second-hand clothing. The company's goal is to make it easy, fun, and inspiring to sell and buy second hand using Tise. Tise is closing in on 2.8 million users and have a highly engaged community of Tisers across Norway, Sweden, Denmark, and Finland.

## Track record with several highly sucessful exits



Select historic exits



2007-2015







2015-2016





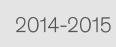


2007-2019















2016-2022







2016-2022

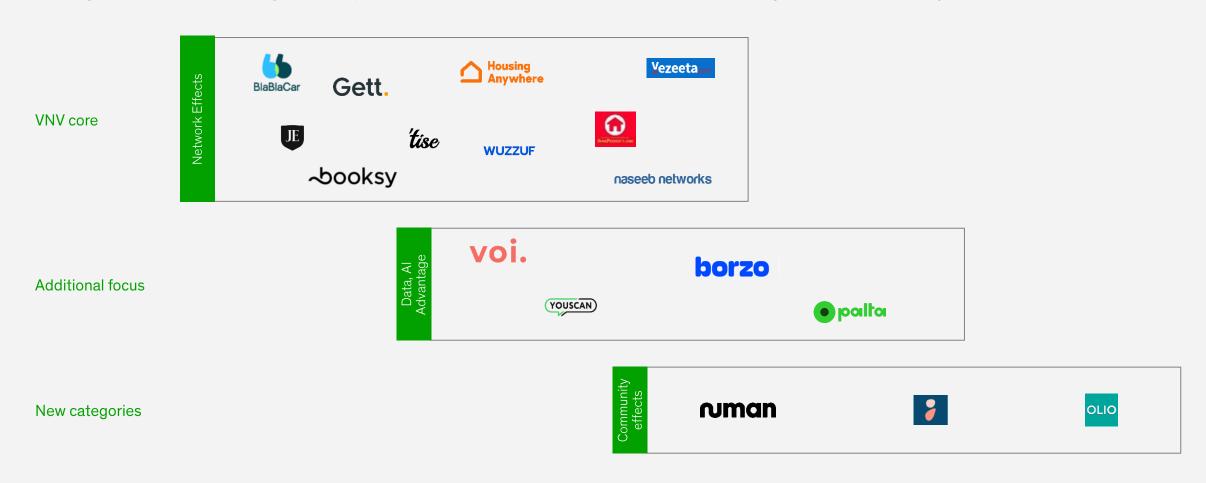




# VNV seeks companies with high barriers to entry and that can generate high and sustainable profits



Strong focus on investing in companies with network effects or other strong barriers to entry



## VNV has a stage agnostic investment strategy



Through our mandate we are able to invest at any stage in a company, from seed to growth equity



#### Seed

Early investment on the back of (1) high confidence on business model and (2) exceptional founding team

Secure access so that VNV can continue to invest in the winners as they grow

No Explicit expected return

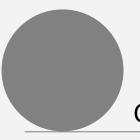


#### **New Ventures**

Series A to B/C

Purpose is to establish a new business model that VNV believes has future potential

30%+ IRR over a 5-10 year period



#### Growth

Late stage growth investments, from Series B/C to private equity

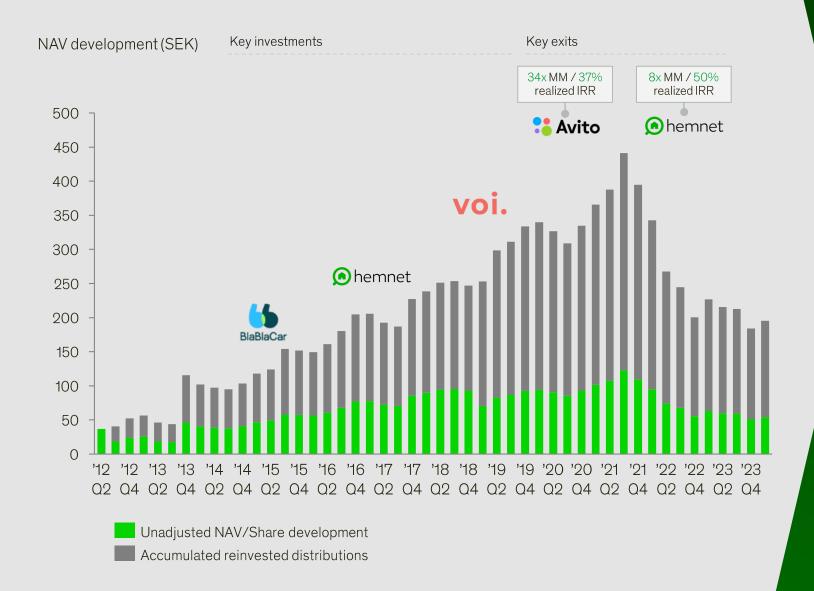
Purpose is to fuel growth in what is becoming an established business, or support transformational change in an already established business

20-25% IRR over a 5 year period

Permanent capital allows for long holding periods and considerable potential for value appreciation. Private capital for public markets – permanent capital

## VNV an established player with a proven track record





#### Key metrics

USD 667m NAV As per Q1 2024

15.3% NAV IRR Since 2012

