

VNV Global

Investor update
Q2 2026

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Introduction to VNV

Portfolio Overview

Select Investment Highlights

Last Quarter Update

Supporting Materials



Global Network Effect Investor

Network Effects

Product or Service Improves with Every New User

Permanent Capital

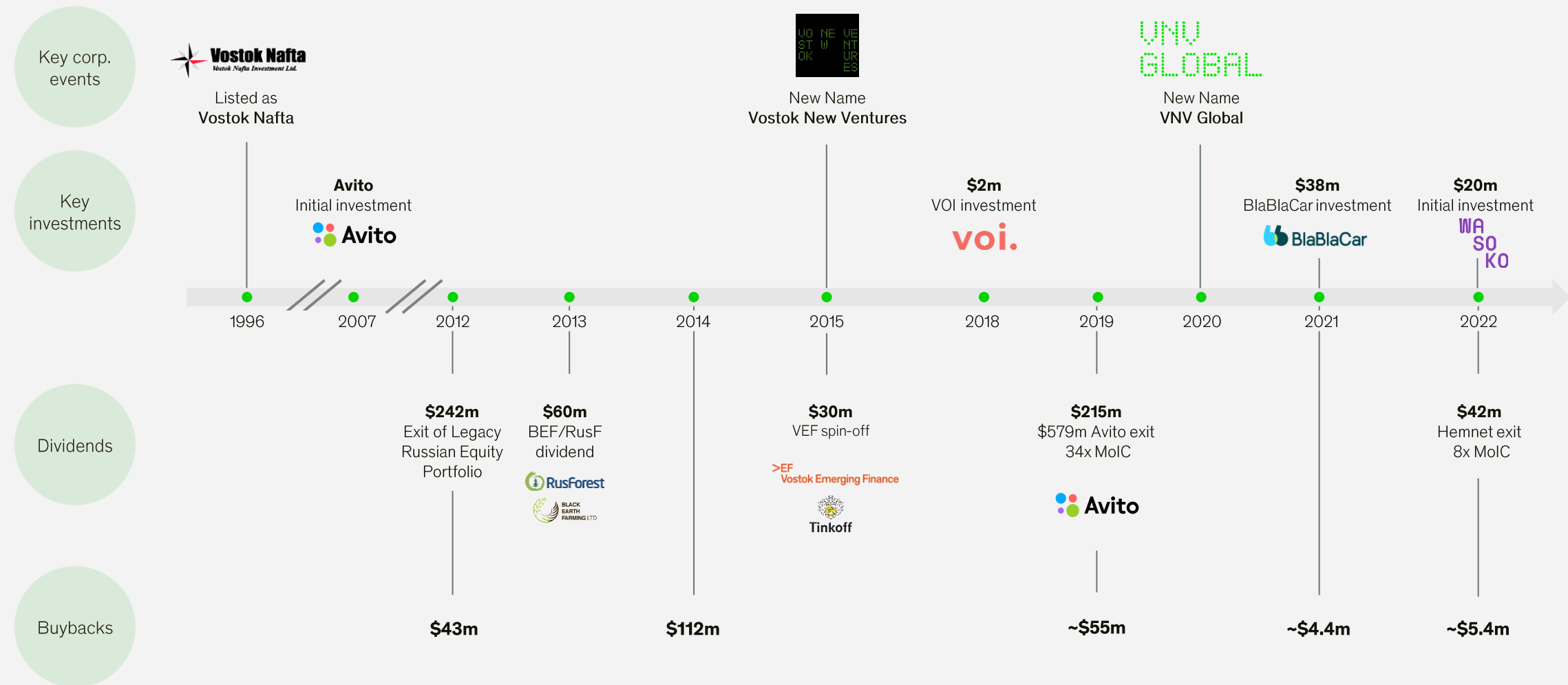
Avito Investment Held for 12 Years, Yielding a 37% IRR

High Risk / Reward

Investing in Businesses with Significant Return Profiles

VNV has long history of investing in non-listed, fast growing companies with great risk/reward characteristics

VNV



Strong and experienced team behind VNV Global

Investment and Operations Team



Per Brilioth

CEO, Board Member
+25 Years Active Investor



Dennis Mohammad

IM



Alexander Trofimov

IM



Björn von Sivers

CFO



Elise Kielos

General Counsel



Board of Directors



Lars-Åke Norling

Chairman



Olga San Jacinto

Board Member



Keith Richman

Board Member



Therese Angel

Board Member



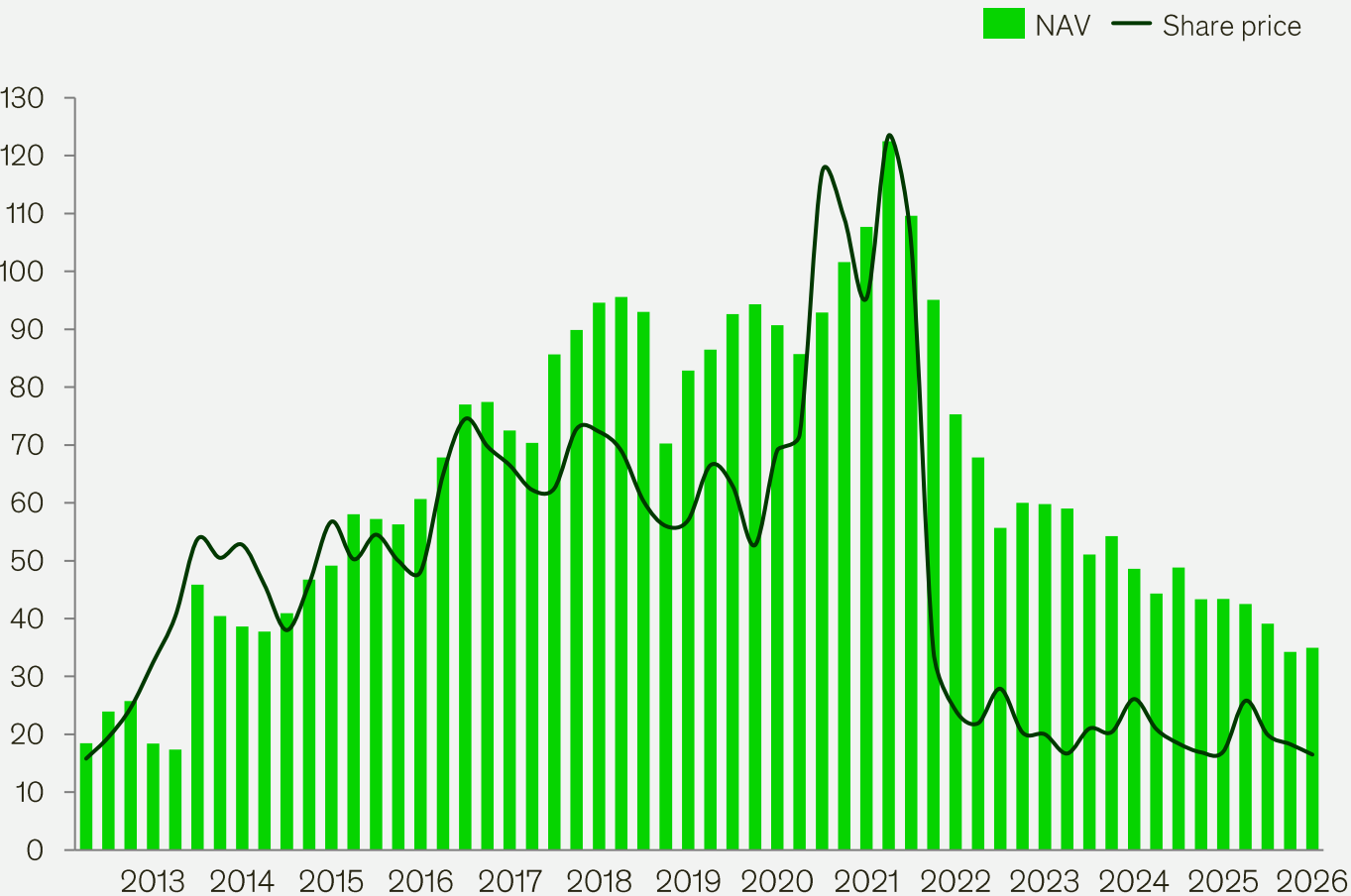
Josh Blachman

Board Member

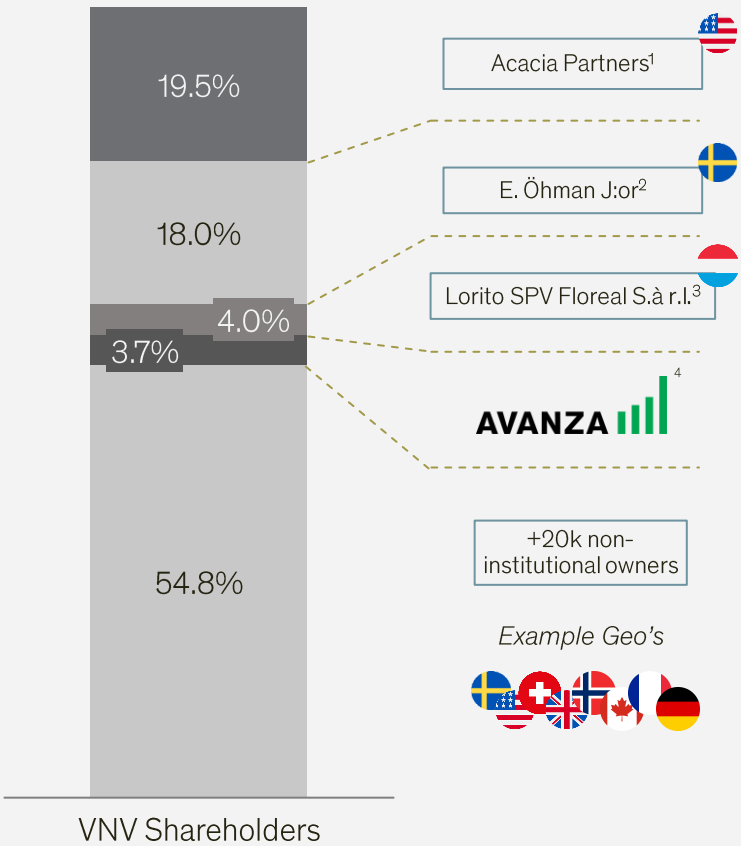
VNV trading on NASDAQ Stockholm under ticker STO:VNV



NAV and share price development (SEK)



VNV ownership structure



Note: (1) Verified 2026-04-29; (2) Verified 2026-05-27; (3) Verified 2026-04-29; (4) Verified 2026-05-27

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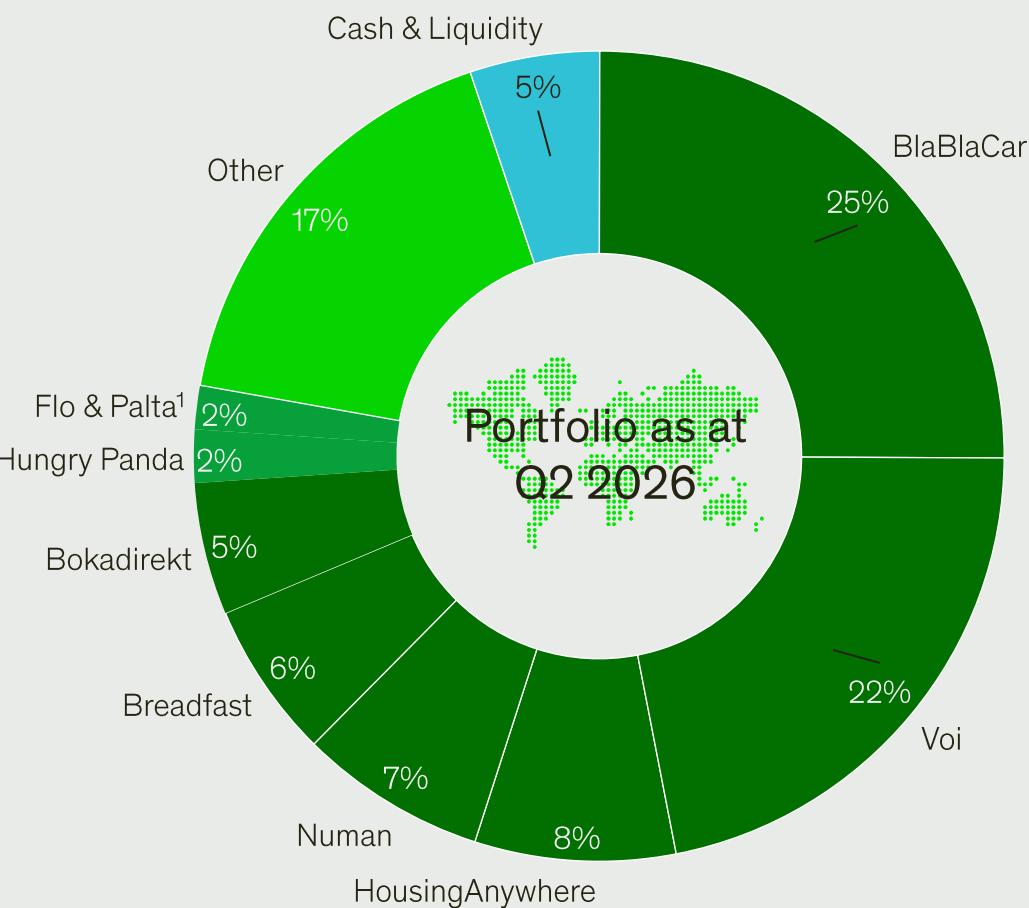
Last Quarter Update

Supporting Materials

VNV Portfolio Overview



Total Investment Portfolio as at Q2 2026



World's leading community-based travel app, 150 mln PAX in 2025



Leading European micro mobility company, +100 mln rides in 2025



Leading European medium- to long-term housing rental platform



Digital health provider with integrated technology platform to deliver personalized care

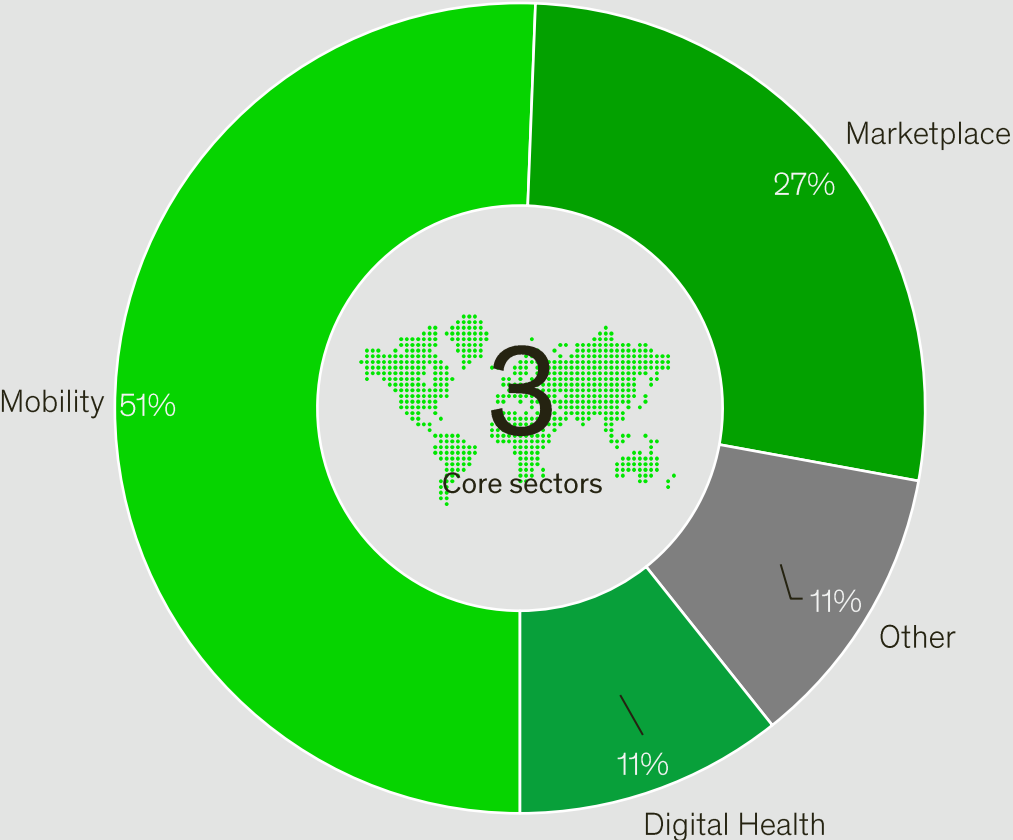


Egypt's leading online grocery and household essentials brand

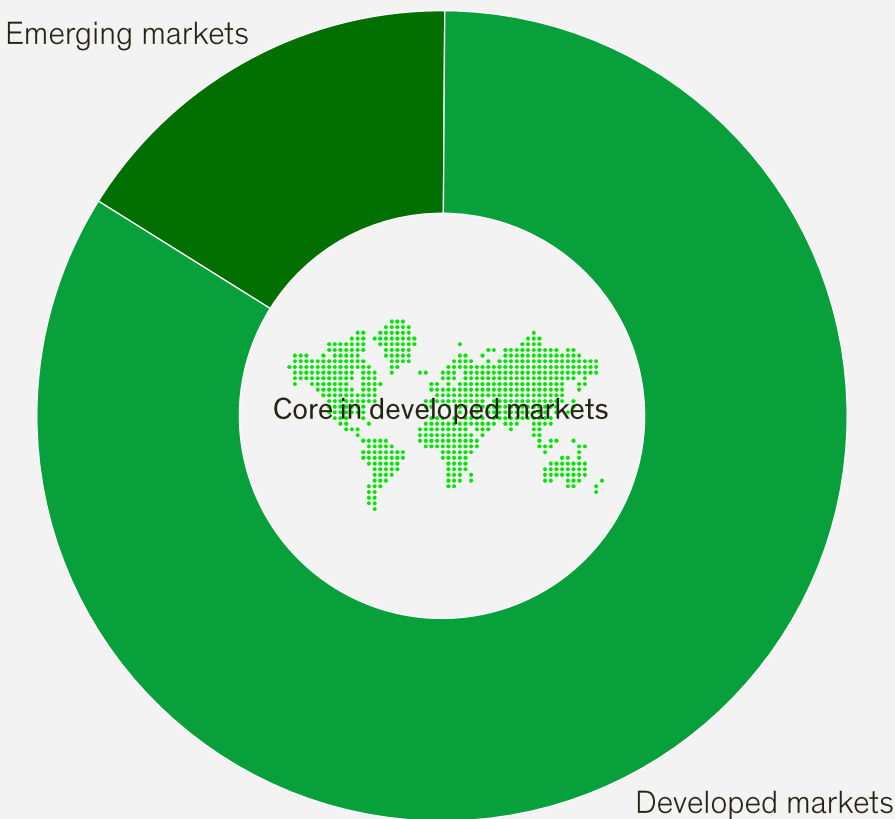
Note: (1) Through GHE II entity

Portfolio overview by sector and geo

Mobility largest sector exposure



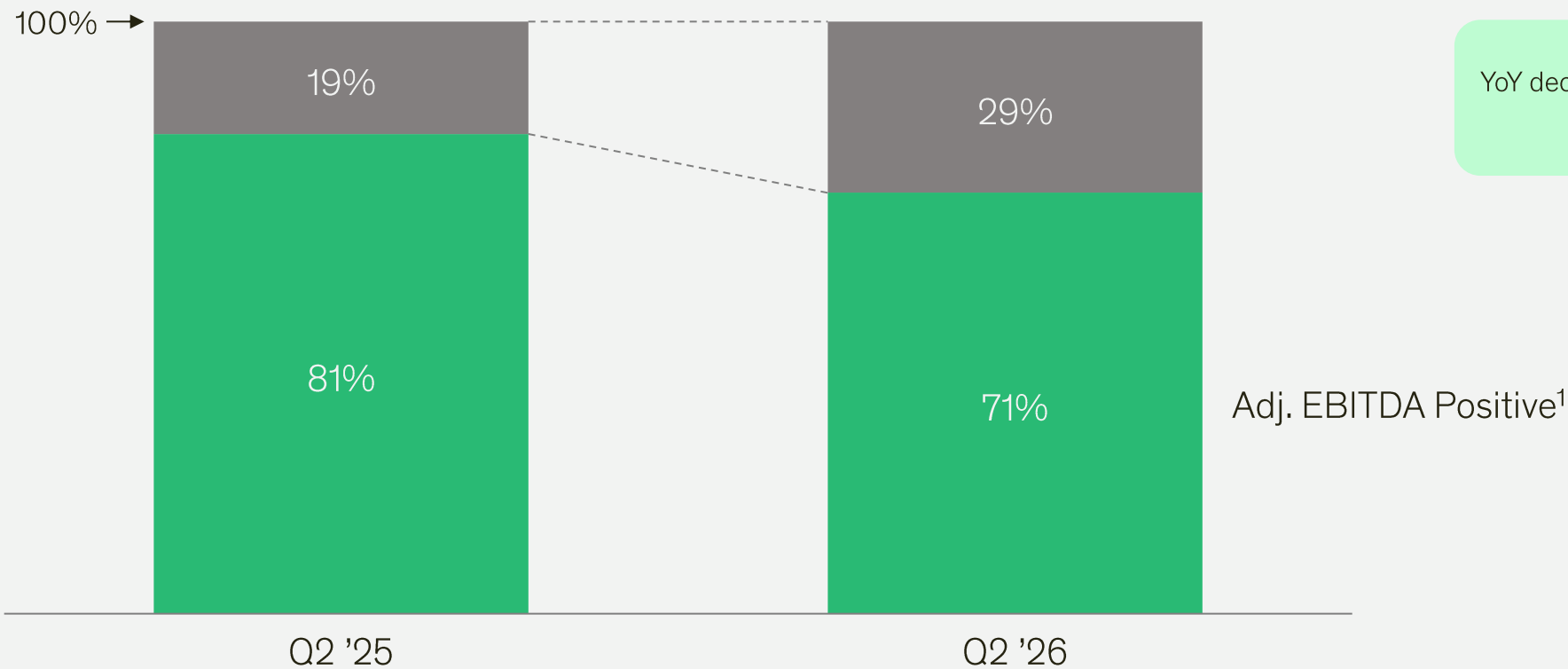
Vast majority of portfolio developed markets



Significant share of Investment Portfolio in Adj. EBITDA positive territory

Unaudited numbers

Share of Investment Portfolio Value in Adj. EBITDA Positive territory

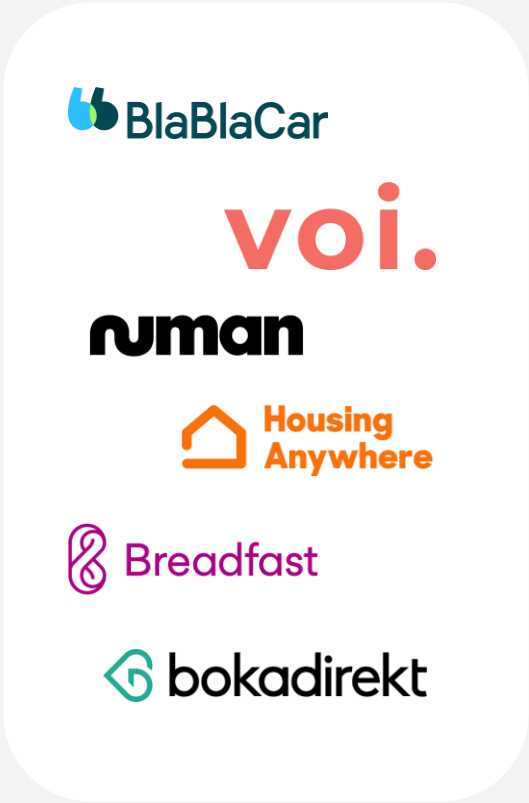


YoY decline driven in part by sale of Gett which was a profitable company.

Note: (1) For Voi, adj. EBIT has been used since the company owns and depreciates physical assets

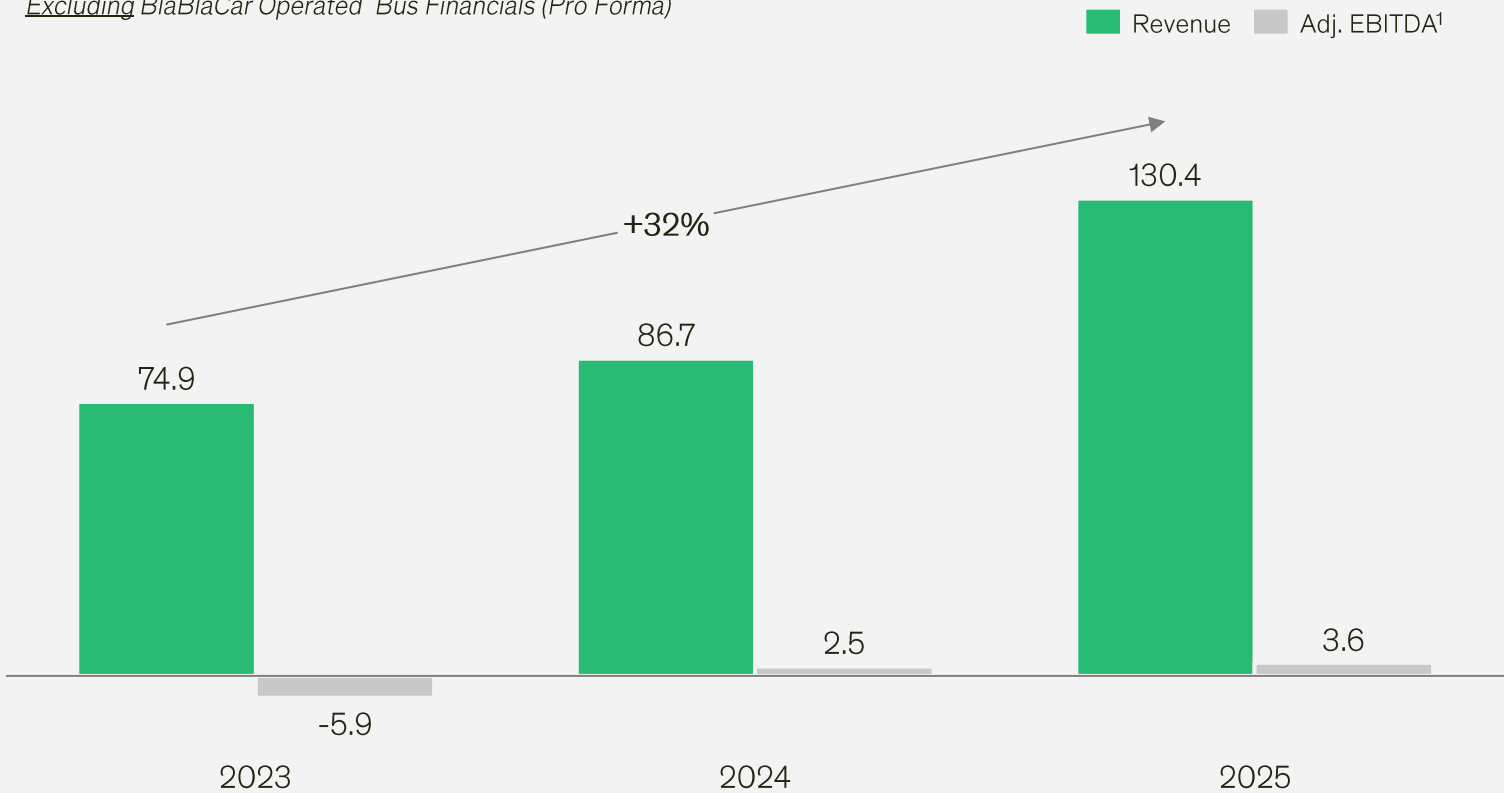
Significant Improvements in Top 6 Company Financials

Current Top 6 Companies



VNV Pro Rata Share of Top 6 Companies

Financials, USD mln²,
Excluding BlaBlaCar Operated Bus Financials (Pro Forma)



Note: (1) For Voi, adj. EBIT has been used since the company owns and depreciates physical assets | (2) Assumes FX and VNV Global ownership at year end 2023, 2024 and 2025 respectively

Long-tail holdings have seen several transactions far above VNV NAV

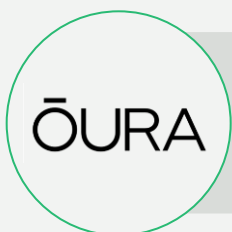
VNV



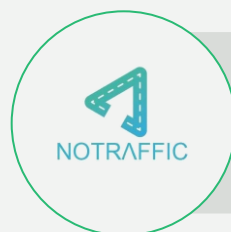
The world's leading women's health app.
Raised USD +200 mln from General Atlantic at a
USD +1 BN valuation in 2024



Revolutionizing and digitizing the hair coloring industry.
Closed a new funding round in Q2 2025 at a 67%
premium to VNV Global mark.



Iconic smart ring that redefines personal wellness.
VNV sold portfolio company Veristable to Oura in
2024. 2025 Oura round announced at USD 10.9
BN valuation, vs VNV entry at EUR 3BN



AI-powered mobility platform optimizing traffic lights.
Late 2024 funding round marks NoTraffic at USD +220
mln valuation, marking VNV position up +2x



Europe's fastest-growing marketplace for used car parts.
2024 funding round marks VNV position up +4x since
investment in late 2022



Social marketplace for secondhand fashion in Norway.
Recently announced sale to eBay at a +65% premium to
VNV Global NAV. Closed in early Q4 2025.

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BlaBlaCar | Leading Multimodal Travel Marketplace

BlaBlaCar at a glance



Founded: 2006



VNV First Investment: 2015



Geo: HQ in France, active in +20 countries globally



Recent Updates

- VNV's valuation of BBC is essentially flat in Q2, with the mark now reflecting the exclusion of the Operated Bus segment
- Wind-down of low-margin Operated Bus lifts EBITDA and margins – blended gross margin moves from ~50% to ~90%
- Tracking well ahead of budget on both revenue and EBITDA YtD. 800,000 new drivers joined globally between March and June
- Announced they are launching their services in 20 new countries across 4 different continents, doubling their global footprint.

2025 Figures

40 Million

Yearly unique active users

150 Million

PAX (non-unique passengers)

EUR 2 BN

Gross Merchandise Value

Positive

EBITDA

USD 204m
Invested

USD 121m
Q2 2026 NAV

13.5%
VNV ownership

25.0%
VNV portfolio weight

BlaBlaCar | The Leading Marketplace for Long Distance Travel

UNU

Fragmented Supply

Carpool

7m active drivers in 2025



Bus Operators

5k bus partners in 2025



Train Operators

Launched in Spain in 2024



Leading
Marketplace



With unparalleled
liquidity

Fragmented Demand



35 million unique passengers in 2025
looking for travel options that are
affordable and environmentally
friendly

150m PAX

That's almost 5 empty seats per second filled by BBC in 2025



Note: PAX = Non-unique passenger

BlaBlaCar | Carpooling offers a consumer proposition that is difficult to beat

BlaBlaCar Carpool is often the cheapest and quickest way of getting between point A to B

	 Carpooling	 Public transport
	Door-to-door	4 stopovers <i>(taking 2 trains & 3 metros/buses)</i>
	3.5 hours	6 hours
	25€	> 100€



Voi | The Leading European Micro Mobility Company

Voi at a glance



Founded: 2018



VNV First Investment: 2018



Geo: HQ in Sweden, active in +130 cities in 13 countries

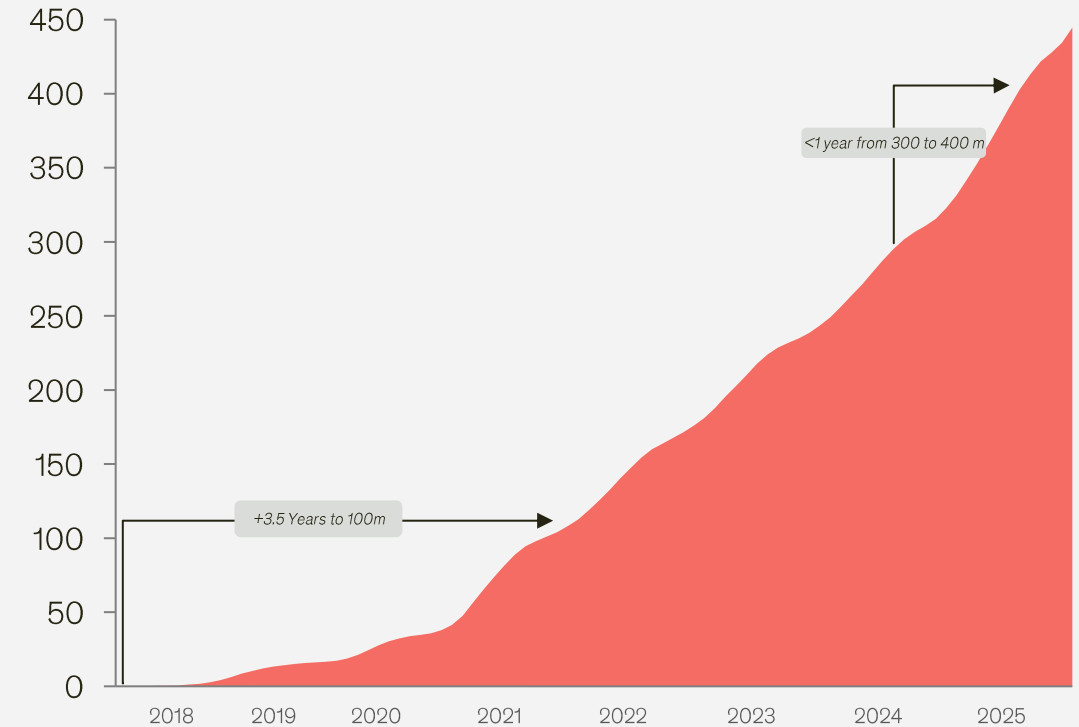


Recent Updates

- Valuation essentially flat in Q2. Following Lime's IPO on July 1st, Lime will from Q3 onwards be used as the key valuation peer for Voi
- Voi Q1 revenue up 38% YoY, growing faster than peers Lime (+32%) and Dott (-6%); Voi LTM Q1 net revenue +36% to EUR 188.3m, adj. EBITDA +40% to EUR 29.7m (15.8% margin).
- Q2 tender & license wins incl. Marseille, Frankfurt, Copenhagen, Nantes and Stockholm; investing ahead of a potential pan-London e-bike tender

Voi surpassed 400M rides, last 100M achieved within a year

Voi Accumulated Number of Rides, in millions



USD 106m
Invested

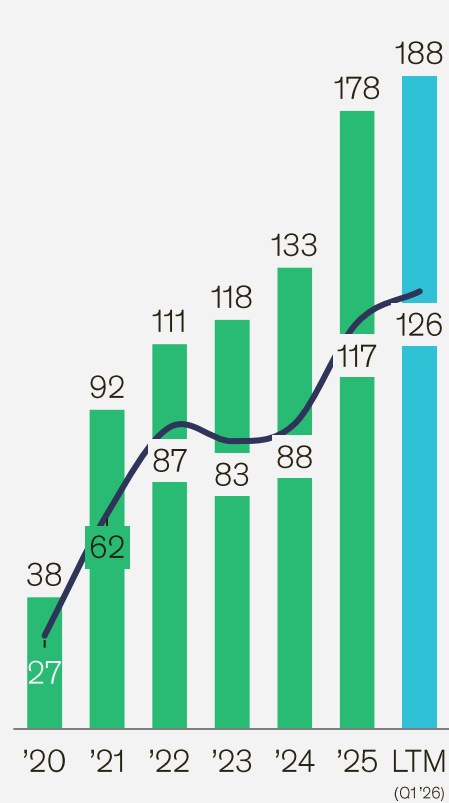
USD 106m
Q2 2026 NAV

20.8%
VNV ownership

21.9%
VNV portfolio weight

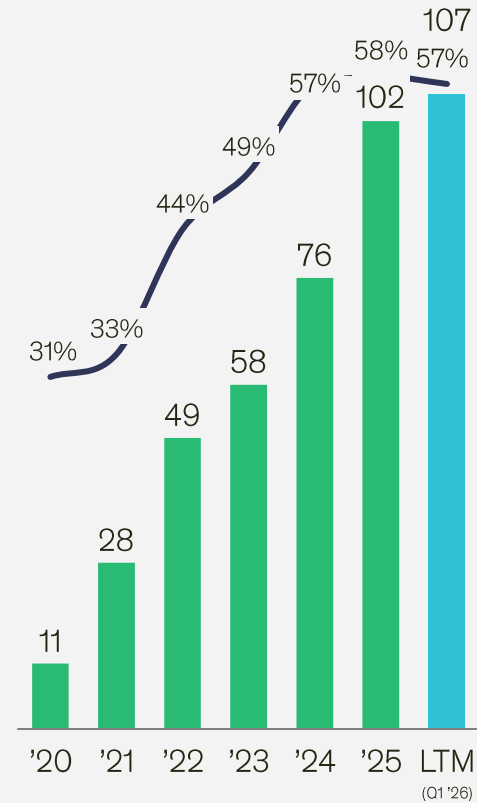
Voi | The company has delivered consistent growth and improved margins

Revenue and Fleet Size



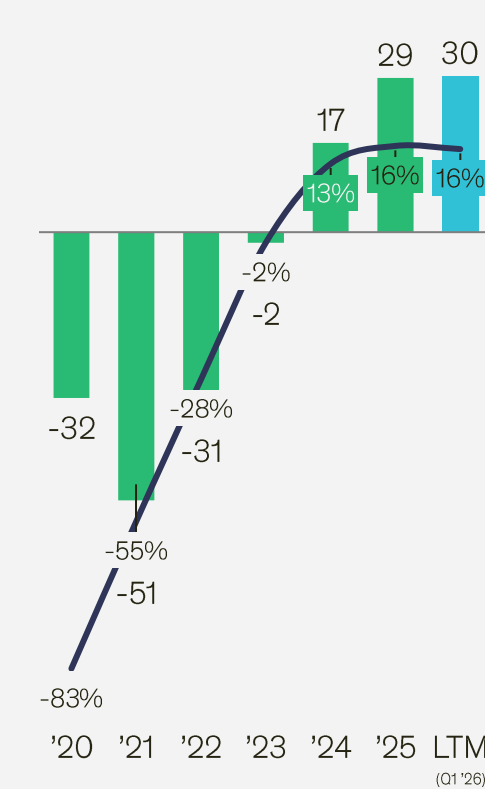
Net Revenue (EUR mln)
Average Active Vehicles (k)

Vehicle Profit



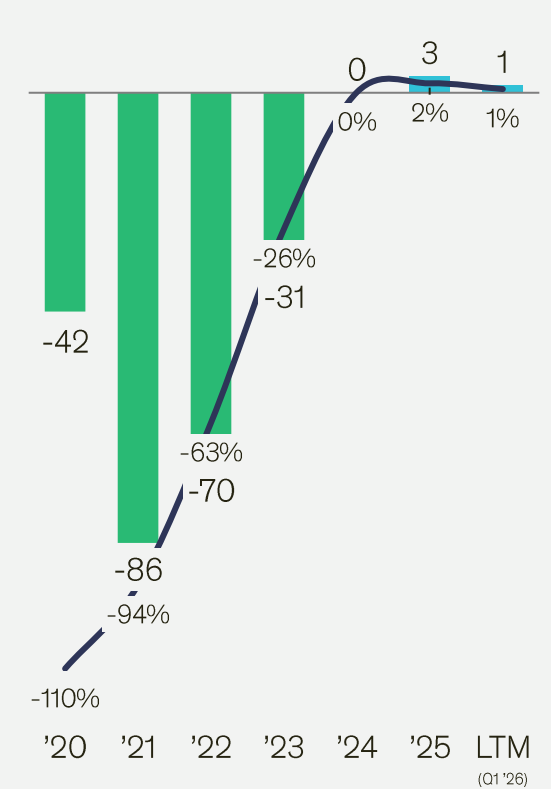
Vehicle Profit (EUR mln)
Vehicle Profit Margin (%)

Adjusted EBITDA



Adj. EBITDA (EUR mln)
Adj. EBITDA Margin (%)

Adjusted EBIT



Adj. EBIT (EUR mln)
Adj. EBIT Margin (%)

Q2 '26 Report
Released on July 23rd

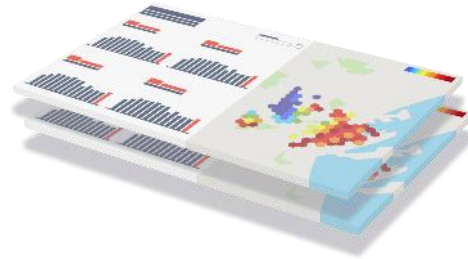
Voi | Vertically integrated hardware, software & operations working as one system



Hardware



Software



Operations



– Recycled materials



– Proprietary IOT module



– Safer & more modular design



– High-capacity swappable batteries



– ML fleet optimization



– Fleet and inventory tracking



– User application



– City product suite



– Fleet sourcing



– Fleet management



– Fleet maintenance



– Fleet resell

Voi | Where Voi is today



1

Highly diversified revenue base reduces risk and increases resilience

Portfolio of over one hundred cash-generating cities with largest city only accounting for 8% of revenue

2

Recurring rider base, independent of price product

Loyal riders drive strong retention, with monthly active users up 33% in 2025

3

Best-in-class tender performance unlocks profitable growth

Structurally attractive tenders, with Voi demonstrating a proven ability to win

4

Mature hardware delivers step-change in capital efficiency

Ninth-generation vehicles achieve 1-year payback with 10+ year asset lifespan

5

Scaled e-bike rollout materially expands addressable market

Fleet diversification into e-bikes increases TAM and broadens user base

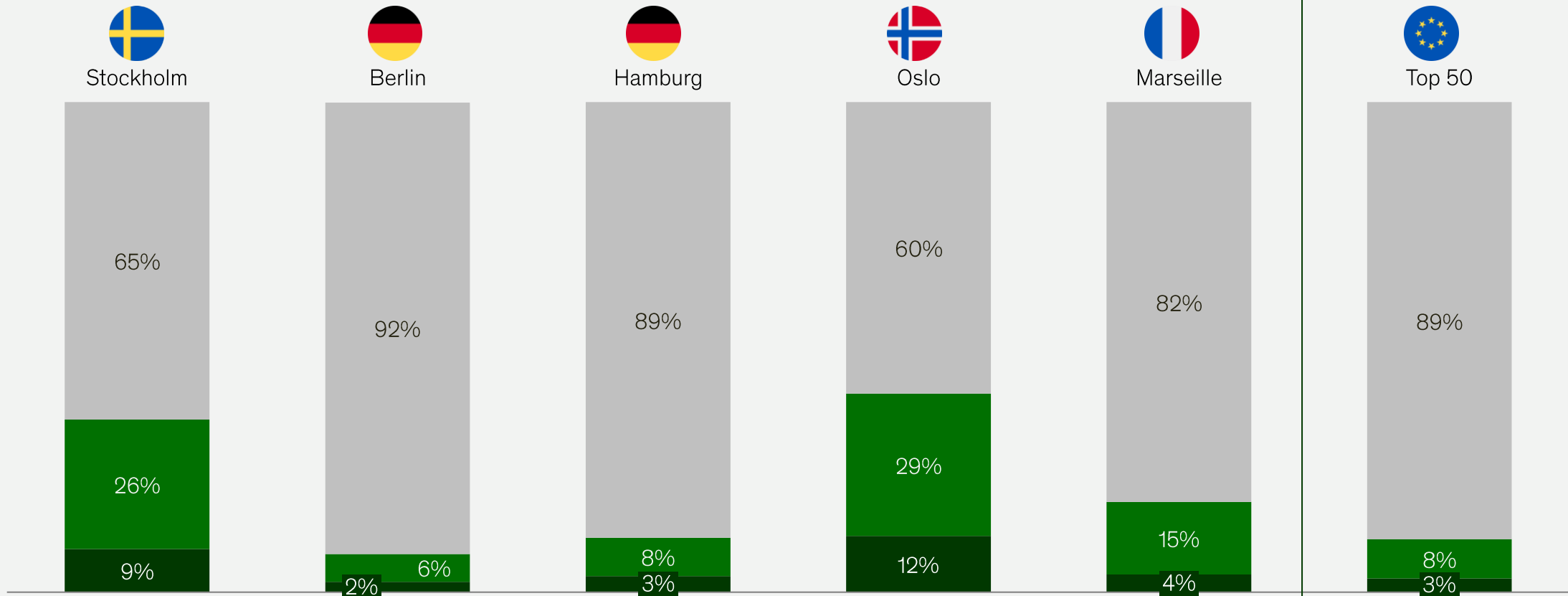
6

Proven safety performance underpins sustainable long-term demand

Industry leading safety, with riders averaging >6 laps around the globe per serious accident (L2+)

Voi | Voi is only scratching the surface of potential, even in its best cities

% of city population that are monthly and/or yearly riders in 2025



Monthly Riders Additional Yearly Riders Population Not Served in 2025

HousingAnywhere | Leading Platform for Medium Term Rentals

VNU

HousingAnywhere at a glance



Founded: 2009



VNV First Investment: 2018



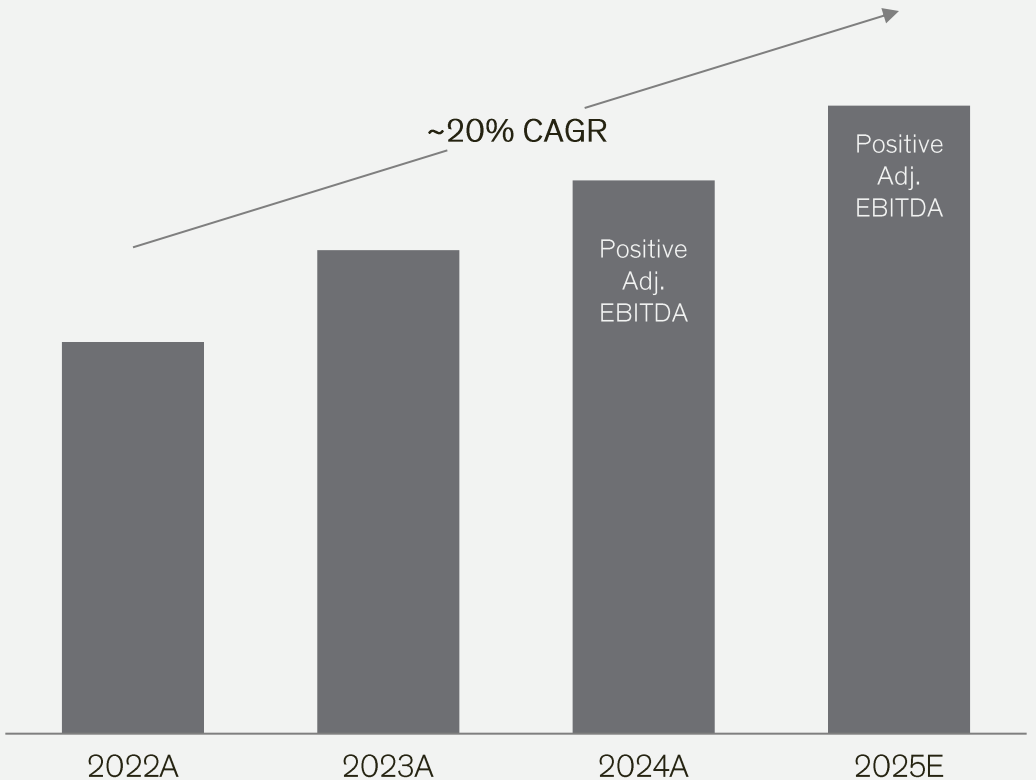
Geo: HQ in Rotterdam, available in +100 cities



Recent Updates

- Transaction based valuation in Q2 as new primary financing was completed in Q1 2026. VNV participated with EUR 1 million and CLNs were converted to equity. With fresh capital and proven mgmt, conditions are in place to push growth harder from here
- Whilst continuing to grow in revenue during 2026, HousingAnywhere has also scaled its AI booking assistant across the platform, which now serves 50% of platform traffic
- Strong 2025 performance with continued top-line growth and positive adjusted EBITDA

HousingAnywhere Group, Historical Financials



USD 26m Invested	USD 39m Q2 2026 NAV	26.2% VNV ownership	8.0% VNV portfolio weight
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Numan | Digital health platform for specialized healthcare



Numan at a glance



Founded: 2018



VNV First Investment: 2018



Geo: HQ in London, active in the United Kingdom

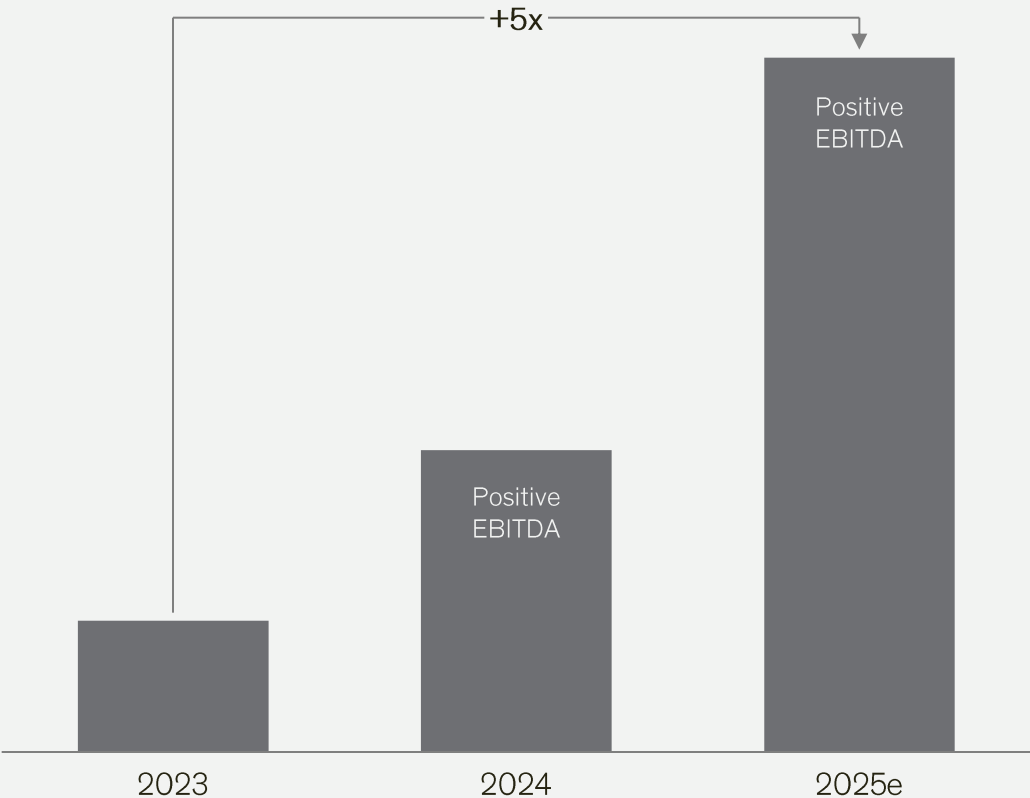


Recent Updates

- Moved to a model-based valuation in Q2 (from transaction-based), down 2% vs. the transaction mark
- The broader market for GLP-1 has been going through a volatile patch driven by changes in pricing
- Numan 2.0 launched June 30 – one platform integrating men's health, women's health and diagnostics
- Retention highest since February, over half of new customers on commitment packages; launching an oral Wegovy with an 18,000-person waiting list

Numan is growing triple digit Year over Year

Net Revenue Growth, YoY



USD 9m
Invested

USD 36m
Q2 2026 NAV

13.5%
VNV ownership

7.5%
VNV portfolio weight

Breadfast | Accelerating growth while improving unit economics

Breadfast at a glance



Founded: 2017



VNV First Investment: 2021



Geo: Egypt, MENA

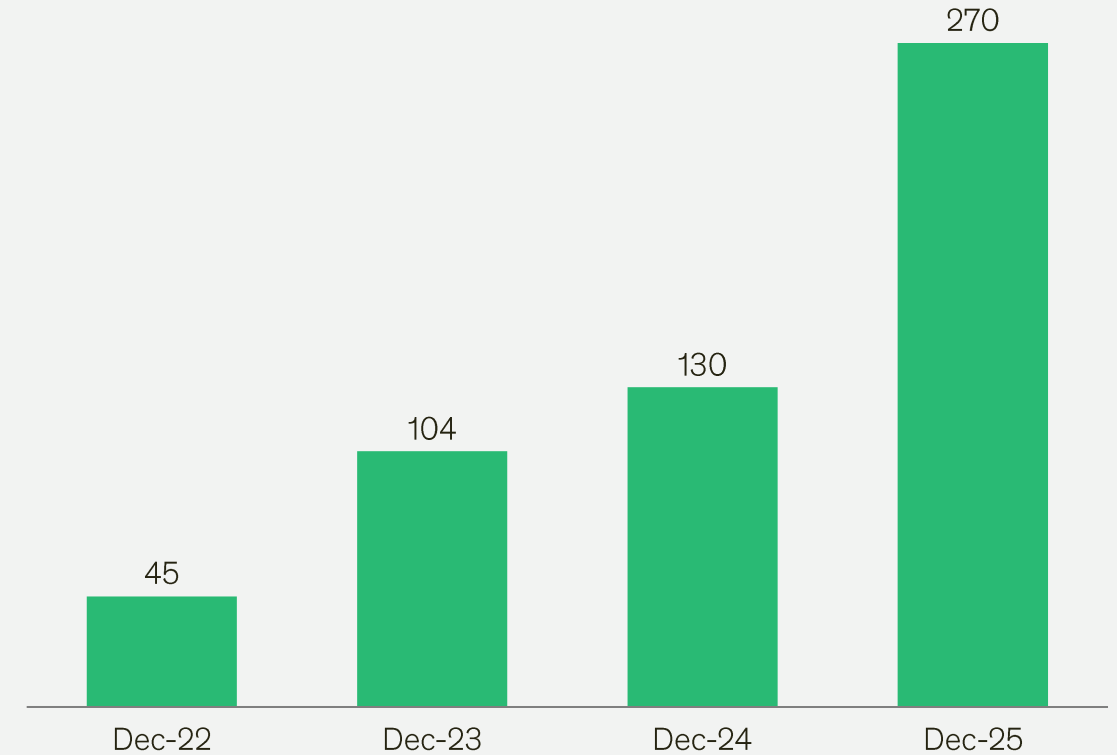


Recent Updates

- VNV's valuation of Breakfast is based on the last transaction in the company. The last tranche of the USD 50 million pre-series C closed during Q1 2026.
- The Company currently has 59 fulfilment points serving close to 500k users per month
- The company's new initiatives such as Breakfast Pay and Breakfast Food continue to show strong early traction

Accelerating growth

Annualized GTV mUSD*



USD 16.9m
Invested

USD 30m
Q2 2026 NAV

6.8%
VNV ownership

6.2%
VNV portfolio weight

Bokadirekt | Double digit topline growth with increased profitability

VNV

Bokadirekt at a glance



Founded: 2009



VNV First Investment: 2021



Geo: Sweden

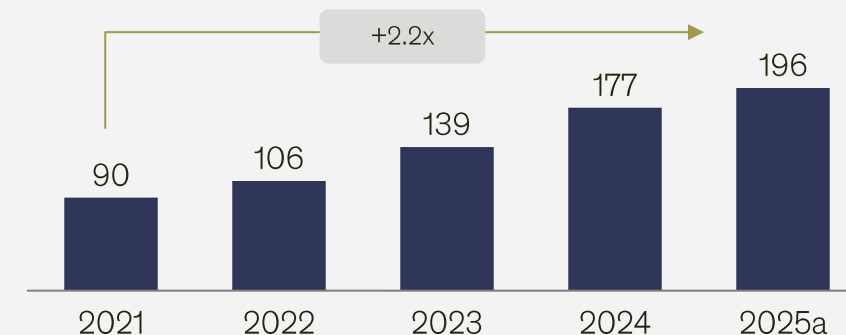


Recent Updates

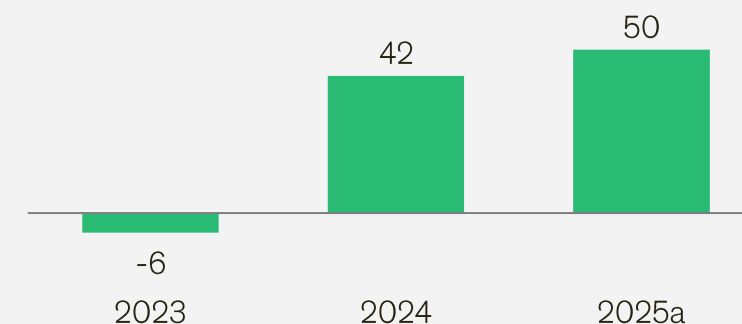
- VNV's model-based valuation of Bokadirekt is up approx. 5% in Q2 2026, primarily drive by higher peer multiples.
- Bokadirekt continues to see improved margins following a number of years of increased investment levels
- Payments revenue is currently the strongest growth driver supported by SaaS and Marketplace that also contributes
- In H1 2026 Bokadirekt acquired Zoezi – a leading Swedish business management system for gyms, fitness centers, and other wellness/health businesses.

Steady topline growth with increasing profitability

Net revenue,
SEKm



Adj Cash
EBITDA, SEKm



USD 21.9m
Invested

USD 26m
Q2 2026 NAV

15.8%
VNV ownership

5.3%
VNV portfolio weight

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Q2 2026 figures

USD 461m

USD 3.60 per share

Q2 2026 NAV

(0.3)%

Change Since Last
Quarter (USD)

SEK 4,476m

SEK 34.97 per share

Q2 2026 NAV

2.1%

Change Since Last
Quarter (SEK)

Net Asset Value per share at ~34.97 SEK as per Q2 2026



NAV breakdown, Jun 30 2026

	Fair value, \$m	Per share, \$	Per share, SEK*	% weight of NAV
Investments	467.6	3.7	35.5	102%
Cash & cash equivalents	16.3	0.1	1.2	4%
Total investment portfolio	484.0	3.8	36.7	105%
Borrowings	-27.1	-0.2	-2.1	-6%
Other net liabilities	3.7	0.0	0.3	1%
Net Asset Value	460.5	3.60	34.97	100%
Share price (Q2 '26 EoP)			16.5	
Discount			53%	

Net Asset Value as per Q2 2026

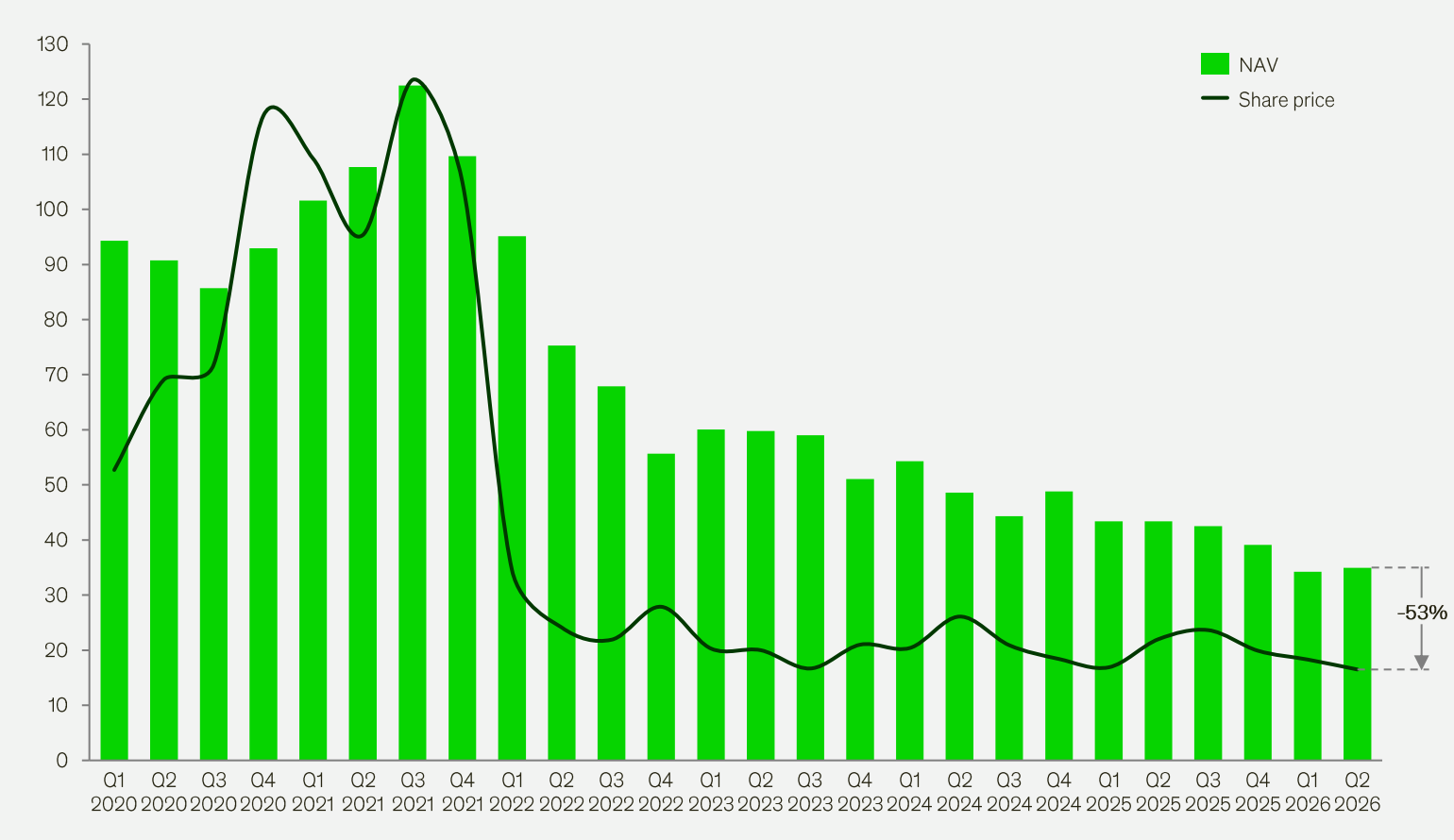


USD Thousands	Fair value \$k, Jun 30, 2026	Investments / Disposals	Fair value change, \$k	Valuation change %	Fair value \$k, Mar 31, 2026	Portfolio weight %
BlaBlaCar	121,192	-	804	1%	120,389	25.0%
Voi	105,859	-	-993	-1%	106,852	21.9%
HousingAnywhere	38,778	-	-265	-1%	39,044	8.0%
Numan	36,138	-	-773	-2%	36,910	7.5%
Breadfast	30,222	-	-	0%	30,222	6.2%
Bokadirekt	25,519	-	1,152	5%	24,368	5.3%
NV Fund 1 & 2	16,331	83	-282	-2%	16,530	3.4%
Hungry Panda	10,248	-	1,525	17%	8,723	2.1%
Flo/Palta, through GHE II	8,429	-	184	2%	8,245	1.7%
Other equity investments	64,727	511	432	1%	63,784	13.4%
Convertible Notes	1,470	-139	4	0%	1,605	0.3%
Liquidity management	8,720	-21,757	808	3%	29,669	1.8%
Investment portfolio	467,634	-21,301	2,595		486,340	96.6%
Cash and cash equivalents	16,348				16,791	3.4%
Total investment portfolio	483,982				503,131	100%
Borrowings	-27,097				-45,670	
Other net receivables/liabilities	3,652				4,624	
Total NAV	460,537				462,084	
No. of shares	128,006,603				128,112,293	
NAV/share, USD	3.60				3.61	
FX, SEK/USD	9.72				9.50	
Total NAV, SEK tsn	4,476,354				4,388,257	
NAV/share, SEK	34.97				34.25	

VNV trading at a significant discount to NAV, bought back shares in LTM period



NAV and share price development (SEK)



Share buy-backs, LTM

VNV has bought back 2,971,633 ordinary shares in the Last Twelve Months. Following the share buy backs, there are 128,006,603 ordinary shares outstanding.

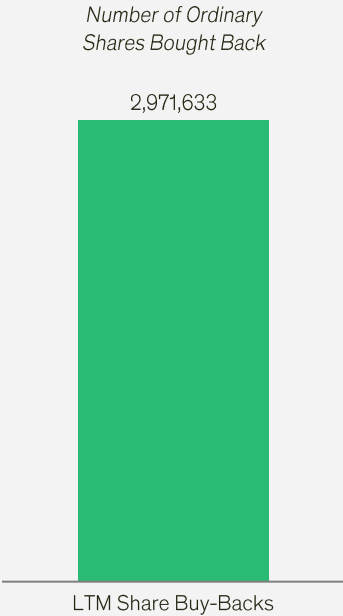


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Track record with several highly sucessful exits

UNU

Select historic exits



Tinkoff
Bank

2007-2015



2015-2016



Avito

2007-2019



2014-2015



hemnet

2016-2022



2016-2022

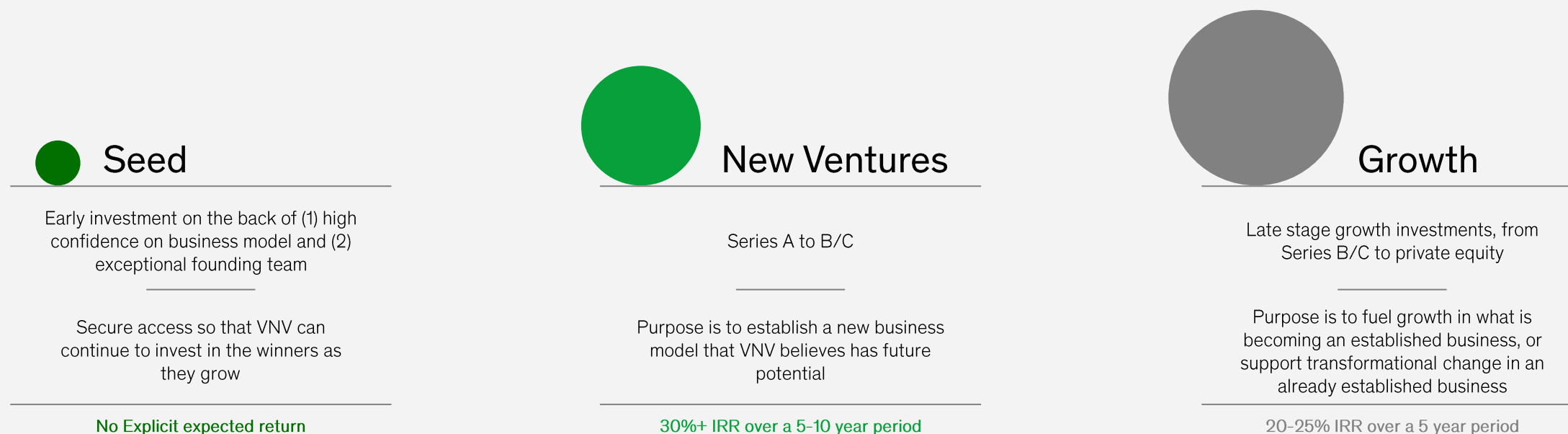


Note: Based on holding period between '07 until asset was spun off to VEF

VNV has a stage agnostic investment strategy



Through our mandate we are able to invest at any stage in a company, from seed to growth equity

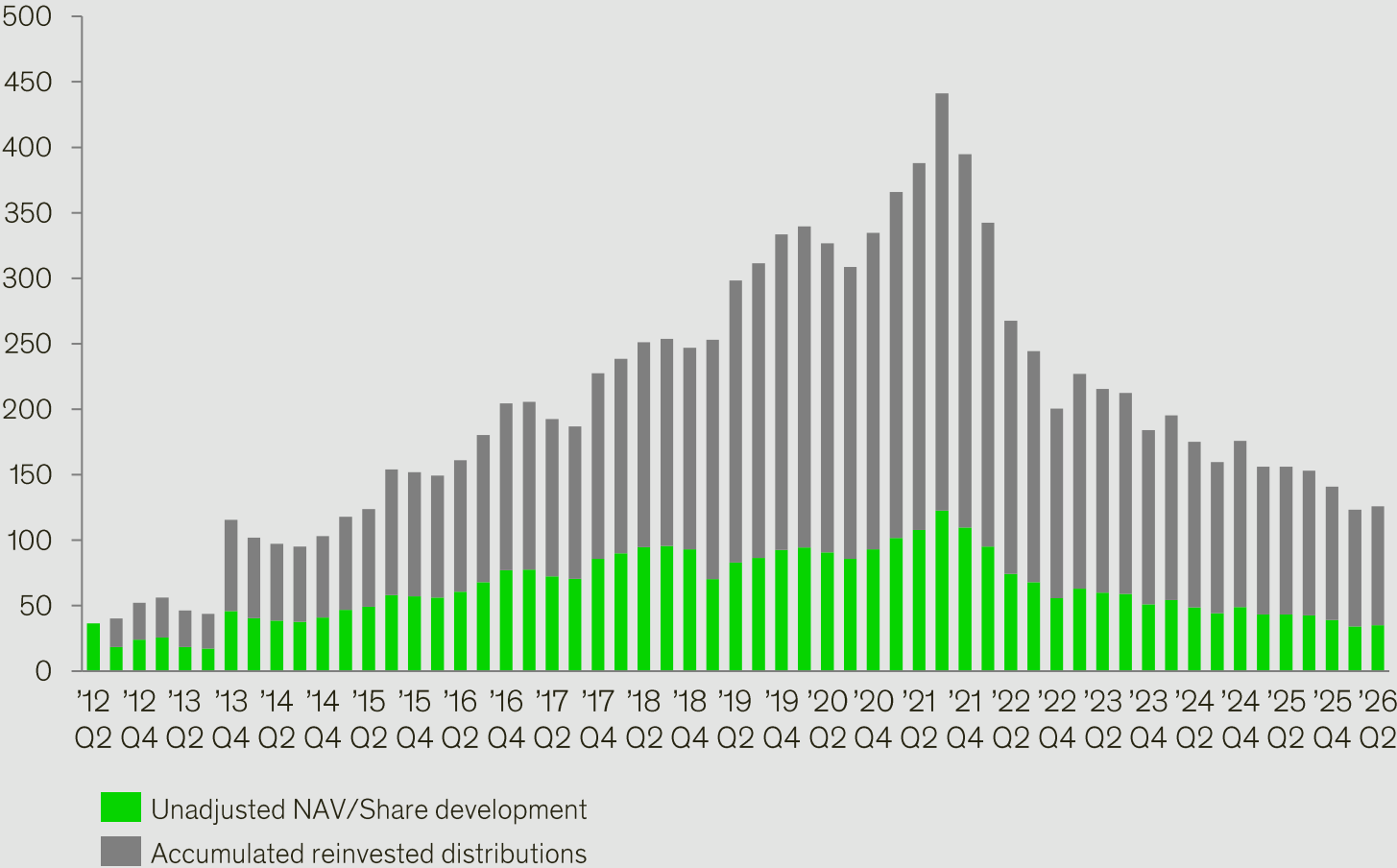


Permanent capital allows for long holding periods and considerable potential for value appreciation. Private capital for public markets – permanent capital

VNV an established player with a proven track record



NAV development (SEK)



Key metrics

USD 461m NAV
As per Q2 2026

~9.2% NAV IRR
Since 2012

